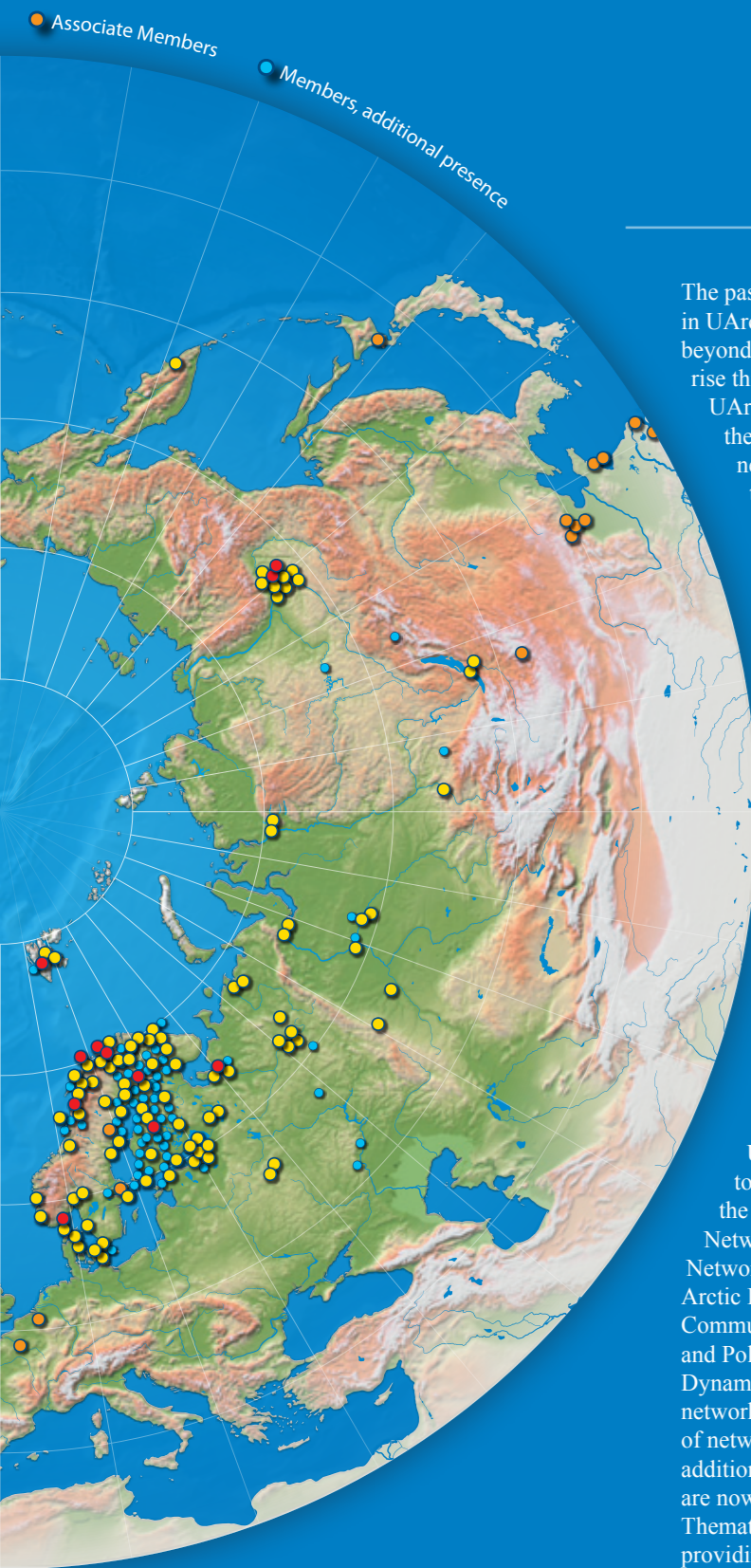


UArctic Annual Report for 2012



The past year has seen a steady growth in UArctic's partnerships and impacts beyond the Circumpolar North. The rise this year in Associate Members of UArctic – institutions from outside the Arctic states – reflects this new level of cooperation with the non-Arctic world. Thirteen new Associate Members, primarily from China and the UK, are joining UArctic in 2013 – by far the most of any year since the category was introduced. The new Associate Members reflect in particular the ascendancy of China as an Arctic actor that cannot be ignored, and must be engaged as an international partner. The Rectors' Forum, held in November 2012 in Winnipeg, Manitoba, Canada, saw Hokkaido University of Japan participating for the first time as Associate Members of UArctic.

UArctic's programs continue to be based strongly around the activities of our Thematic Networks. Four new Thematic Networks in 2012 (Arctic Geology, Arctic Extractive Industries, Communicating Arctic Research, and Polar Ice, Climate and Land Dynamics (PICD)) and to new networks in 2013 bring the number of networks to twenty-seven. In addition, the three UArctic Institutes are now operationally under the Thematic Networks umbrella, providing improved opportunities for collaboration between networks. With

the growth in Associate Members as well as that non-UArctic members may participate in Thematic Networks (but not lead them), we expect participation in from non-circumpolar partners to grow.

At the same time as UArctic puts a greater focus on the outside world, we also are assessing the way we organize ourselves and deliver our key programs. It is clear moving forward, that UArctic must be a network organization that supports its members in realizing their aims and delivering activities that benefit their students and the region as a whole. As part of the process of developing the Strategic Plan, UArctic is renewing the development and delivery models of its core programs – Thematic Networks and Institutes, Circumpolar Studies, and north2north mobility. Graduate programs, field schools and particularly cooperation in research activities will continue to be a strong part of member collaboration through UArctic.

UArctic's website www.uarctic.org is also a key collaboration tool for members and a resource for students and others interested in circumpolar higher education and research. The UArctic website provides updates on the activities of all members, highlights institutional profiles for student recruitment, and provides information on relevant study programs and courses through the UArctic Catalogue. cooperate across borders in the North to leverage experience,



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UArctic – Towards the World

By **Outi Snellman**, Vice-President Administration, UArctic

The University of the Arctic (UArctic) is a cooperative network of northern universities, colleges and other organizations dedicated to education, research and the promotion of indigenous and local capacities and sustainable development in the circumpolar North. With over 170 member institutions and organizations spanning 24 time zones in the eight Arctic countries and beyond, UArctic is the North's only truly circumpolar higher education institution and one of the world's largest education and research networks.

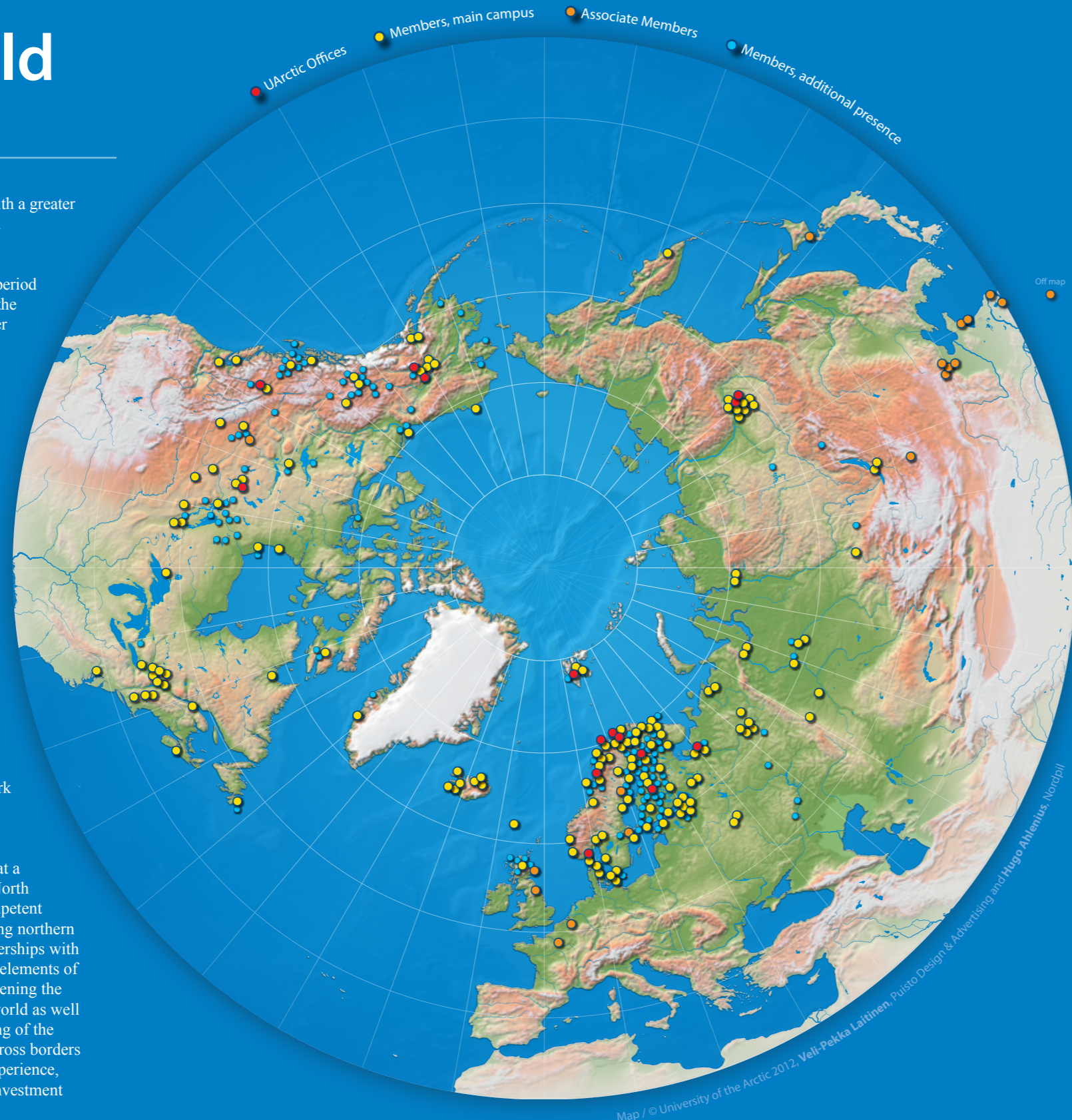
With a total of approximately 1.1 million students and 80 000 faculty, UArctic members form a truly powerful network. All members are represented in the Council of UArctic, which meets at a member institution once a year. In 2013 the meeting is hosted by the University of Alaska, Fairbanks. The 2013 Rectors' Forum is hosted by the Northern (Arctic) Federal University in Arkhangelsk, Russia.

In 2012 and 2013, UArctic has engaged in an extensive process of evaluation and the renewal of its Strategic Plan. In moving towards its Strategic Plan 2020, UArctic is focussing on the strengths of its members by providing the supporting services and structures that allow them to best develop and deliver collaborative higher education and research in and about the Circumpolar North. The new Strategic Plan, still under development by the Board and Council, also reflects the need for the North to be more engaged with the non-Arctic world – an understanding that 'In the North, For the North, by the

North' will be expanded with a greater engagement with the South.

The world, and particularly Circumpolar North, is in a period of rapid change. Likewise, the world of international higher education and research is changing. These changes include climate change, increased socio-economic interdependence, heightened economic interest in northern natural resource extraction, internationalization and changes in higher education, and the accelerating use and spread of information and communication technologies. The world influences, and is dependent on the Arctic; what we do in the Arctic influences the world.

The University of the Arctic will continue its work to strengthen knowledge and capacity to meet the needs of the North and the world. UArctic believes that a sustainable future for the North and its people lies in a competent northern population, a strong northern knowledge base, and partnerships with the non-Arctic world. Key elements of this vision include strengthening the voice of the Arctic in the world as well as the world's understanding of the Arctic, and to cooperate across borders in the North to leverage experience, knowledge, competence, investment and influence.



Map / © University of the Arctic 2012, Veli-Pekka Laitinen, Puiro Design & Advertising and Hugo Alenius, Nordbll

UArctic Facts

162 members
Higher education institutions, colleges, research institutes, other organizations

Founded in 2001

Programs in the following Strategic Areas
Thematic Networks, Undergraduate Studies, Graduate Studies, Mobility, Knowledge and Dialogue, Service to Members.

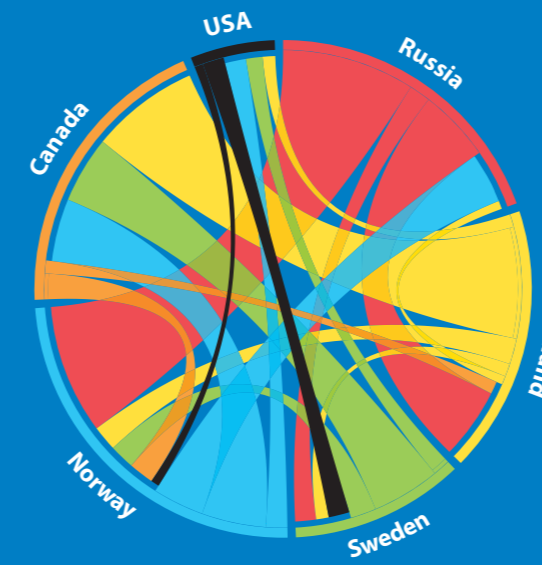
**27 Thematic Networks,
3 Institutes and 15 Offices**

Want to stay informed?
Subscribe to the UArctic Shared Voices electronic Newsletter at www.uarctic.org/sharedvoices

north2north 2012 Student Mobility

The width of the country bars correspond to the number of students.

	Out	In
Russia	53	14
Finland	40	20
Sweden	26	13
Norway	32	51
Canada	9	57
USA	7	12
Total	167	167



Thematic Networks & Institutes

	Year established	Bachelor courses	Masters courses summer schools	PhD courses summer schools	Joint graduate programs in operation	Joint graduate programs under development	Research projects	Publications / scientific articles (peer reviewed)	Int. conferences, workshops	Art exhibitions
Arctic Coastal and Marine Issues	2010	—	—	—	—	🎓	—	—	📅	—
Arctic Engineering and Science	2008	—	✍️	✍️	—	—	—	—	—	—
Arctic Extractive Industries	2012	—	—	✍️	—	—	—	—	—	—
Arctic Geology	2012	—	✍️✍️	—	—	—	—	—	—	—
Arctic Law	2011	—	—	—	—	—	—	📖📖	📅📅	—
Arctic Sustainable Arts & Design	2011	✍️	✍️✍️✍️	—	—	—	—	📖📖	📅📅📅📅	—
Communicating Arctic Research	2012	—	✍️	—	—	—	—	—	—	—
Digital Media and Media Arts	2008	—	—	—	—	—	—	—	📅	✍️
Distance Education and e-Learning	2008	—	—	—	—	—	—	📖	📅📅📅	—
EALAT Institute	2009	—	✍️	—	—	—	—	📖	—	—
Energy in New Time	2008	—	✍️✍️✍️	—	—	—	🏗️	—	📅📅📅	—
Environmental Impact Assessment of Industry Contaminate Areas	2010	—	—	—	—	—	—	—	📅	—
Environmental Training and Education for Sustainable Development of the Arctic	2011	—	✍️✍️✍️	—	—	—	—	—	📅	—
Geopolitics and Security	2009	—	—	✍️	—	—	—	📖	📅📅	—
Global Change	2006	—	—	✍️✍️	—	🎓	—	—	📅	—
Health and Well-being in the Arctic	2005	—	✍️✍️✍️	✍️✍️✍️	🎓	🎓	🏗️	📖📖	📅📅	—
Indigenous Arts and Crafts	2007	—	—	—	—	—	—	—	📅📅	—
Institute for Applied Circumpolar Policy	2008	—	—	✍️	—	—	—	—	📅📅	—
Institute Northern Research Forum	2009	—	—	✍️	—	—	—	📖	📅📅	—
Local and Regional Development in the North	2006	✍️	✍️	—	—	🎓	—	—	📅📅	—
Managing Small and Medium Sized Enterprises in the North	2011	—	✍️	—	—	—	🏗️	—	—	—
Natural Hazards	2013	Newly approved in 2013								
Northern Food Security	2009	—	—	—	—	—	—	—	📅📅📅	—
Northern Governance	2007	—	✍️✍️	—	🎓	—	🏗️🏗️	—	📅📅📅	—
Northern Tourism	2008	—	—	—	—	🎓	🏗️	—	—	—
Permafrost	2013	Newly approved in 2013								
Polar Ice, Climate and Land Dynamics	2012	—	—	—	—	—	—	—	—	—
Social Work	2006	✍️	✍️✍️	—	🎓	—	🏗️	📖	📅	—
The Verdde Program	2005	—	—	—	—	—	—	—	—	—
World Images of Indigenous Peoples of the North	2006	—	—	—	—	🎓	🏗️🏗️	📖	📅📅📅	—